

No. 2(4)/2011-Admn-I
Government of Pakistan
Ministry of Commerce



Islamabad, the 23rd April, 2013

C I R C U L A R

Subject:- **TRAINING PROGRAM ON "ADVOCATING A LAW-ORIENTED INFRASTRUCTURE TO PROMOTE FOREIGN DIRECT INVESTMENT (B)" TO BE HELD FROM 25TH AUGUST TO 12TH OCTOBER, 2013 IN JAPAN.**

The Japan International Cooperation Agency (JICA) has offered the nominations of two suitable officers (Alternate & Principal) scheduled to be held from 25th August to 12th October, 2013 in Japan. **This program is designed for governmental organizations in charge of foreign direct investment policy & legislation.** The nominees should fulfilled the following qualifications:-

- i. Be government officials or experts in charge of policy making on legal aspects of foreign direct investment or responsible for its implementation.
- ii. Have more than 3-year working experience in the relevant fields with sufficient practical experience & knowledge.
- iii. Be a graduate of university or the equivalent.
- iv. Have a sufficient command of spoken & written English.

2. The other relevant details & information of the training program (consisting of 1 to 18 pages) may be made available on the Ministry of Commerce's website: **www.commerce.gov.pk** whereas the JICA prescribed application form can be downloaded from JICA website: **www.jica.go.jp/pakistan/english/index.html**.

3. It is therefore requested that nominations duly approved/endorsed by the respective heads of wings may kindly be communicated to the undersigned latest by **13-05-2013** for onward submission to EAD, Islamabad.



(Dr. M. Adnan)
Deputy Secretary (Admn-I)



**JAPAN INTERNATIONAL COOPERATION AGENCY
PAKISTAN OFFICE**

JICA/04-19002/TA-G/2013

April 19, 2013

Ms. Shagufta Iqbal
Section Officer (JPN-II)
Economic Affairs Division
Government of Pakistan Islamabad

Dear Ms. Iqbal,

I have the pleasure to inform you that Japan International Cooperation Agency (JICA) will hold a Group Training Course/Seminar J-13-00827 (31) in:

Advocating a Law-Oriented Infrastructure to Promote Foreign Direct Investment (B)

under the Technical Cooperation programme from **August 25, 2013** to **October 12, 2013**

I request you to advise the Government of Pakistan to nominate its candidate (s) for the above Course in accordance with enclosed Requirement for Application as per the following conditions:

1. Five (5) Copies of prescribed Application Form duly filled-in and signed along with a **copy of Passport (if available) and National Identity Card (NIC)** should be submitted to this office **NOT LATER THAN June 21, 2013**.
2. In case the Forms do not reach JICA Office on above due date, you may inform this office about (a) nominees (b) sex, (c) age, (d) educational background, (e) present job, (f) job description, (g) experience in field of said course, (h) English language ability necessary for pre-screening.
3. Although Pakistan is allocated only **One seats** (s) for this course, more than one candidate(s) may be nominated indicating priority order such as Principal, Alternate.
4. The candidate must submit One (1) copy of the "**Country or Job Report / Questionnaire / Organization Chart**" with the application form to this office as advised in the G.I. Booklet.
5. The nominees must contact Section Officer, Economic Affairs Division (EAD), Government of Pakistan, Block-C Secretariat, Islamabad (Ph: 051-9206167) for General Information (G.I) Booklet regarding the subject course.
6. Please **read** the enclosed terms and Conditions for the applicants **carefully** before applying / nominating. The applicants not fulfilling the mentioned criteria will simply not be entertained.

Enclosed: 1) New prescribed Application Forms.
Also available on www.jica.go.jp/pakistan/english/index.html
2) Eligibility of Applicants

Sincerely yours,

Isao KOTANI
Representative

CC:

1. Secretary, Ministry of Finance, Government of Pakistan, Islamabad
2. Secretary, Ministry of Commerce, Government of Pakistan, Islamabad
3. Secretary, Board of Investment (BOI), G-5/1, Islamabad



TRAINING AND DIALOGUE PROGRAMS

GENERAL INFORMATION ON

ADVOCATING A LAW-ORIENTED INFRASTRUCTURE TO PROMOTE FOREIGN DIRECT INVESTMENT (B) 集團研修「投資環境法整備 (B)」 JFY 2013

<Type: Solution Creation/ 類型:課題解決促進型>

NO. J1300827/ ID.1380064

From July 2013 to March 2014

Phase in Japan: From Aug. 25th, to Oct. 12th, 2013

This information pertains to one of the Training and Dialogue Programs of the Japan International Cooperation Agency (JICA), which shall be implemented as part of the Official Development Assistance of the Government of Japan based on bilateral agreement between both Governments.

I. Concept

Background

Issues around foreign direct investment are getting more and more complex in the face of rapid globalization. If developing countries intend to utilize this as an engine for their socio-economic development, more careful and multidimensional strategies and approaches are required.

This training program is designed to enhance the basic understandings of participants on legislation, legal framework and other issues related to foreign direct investment in the context of socio-economic development in trainees' countries. The training will provide opportunities to examine the legislation and legal framework with reference to practical examples from Japanese experiences from various perspectives. A number of lectures by prominent professors and practitioners, site-visits, discussions and other activities are planned on the practical aspects of the investment process, such as business laws, bilateral/multilateral agreements, cross-border dispute settlement, finance, industrial development including promotion of SMEs. Through a series of discussions and exercises, participants will enlarge their views to analyze their investment policy and legal framework and to gain a practical knowledge on the relevant issues. At the end of the training program, they are expected to increase their knowledge so that they can eventually come up with measures for improving the legislation and legal framework from multidimensional perspectives after their return to the home countries.

For what?

This program aims to support the participants' countries to review their policy direction and take necessary measures to further enhance their law-oriented infrastructure to promote foreign direct investments

For whom?

This program is offered to administrators/ officials in charge of foreign direct investment policy and legislation.

How?

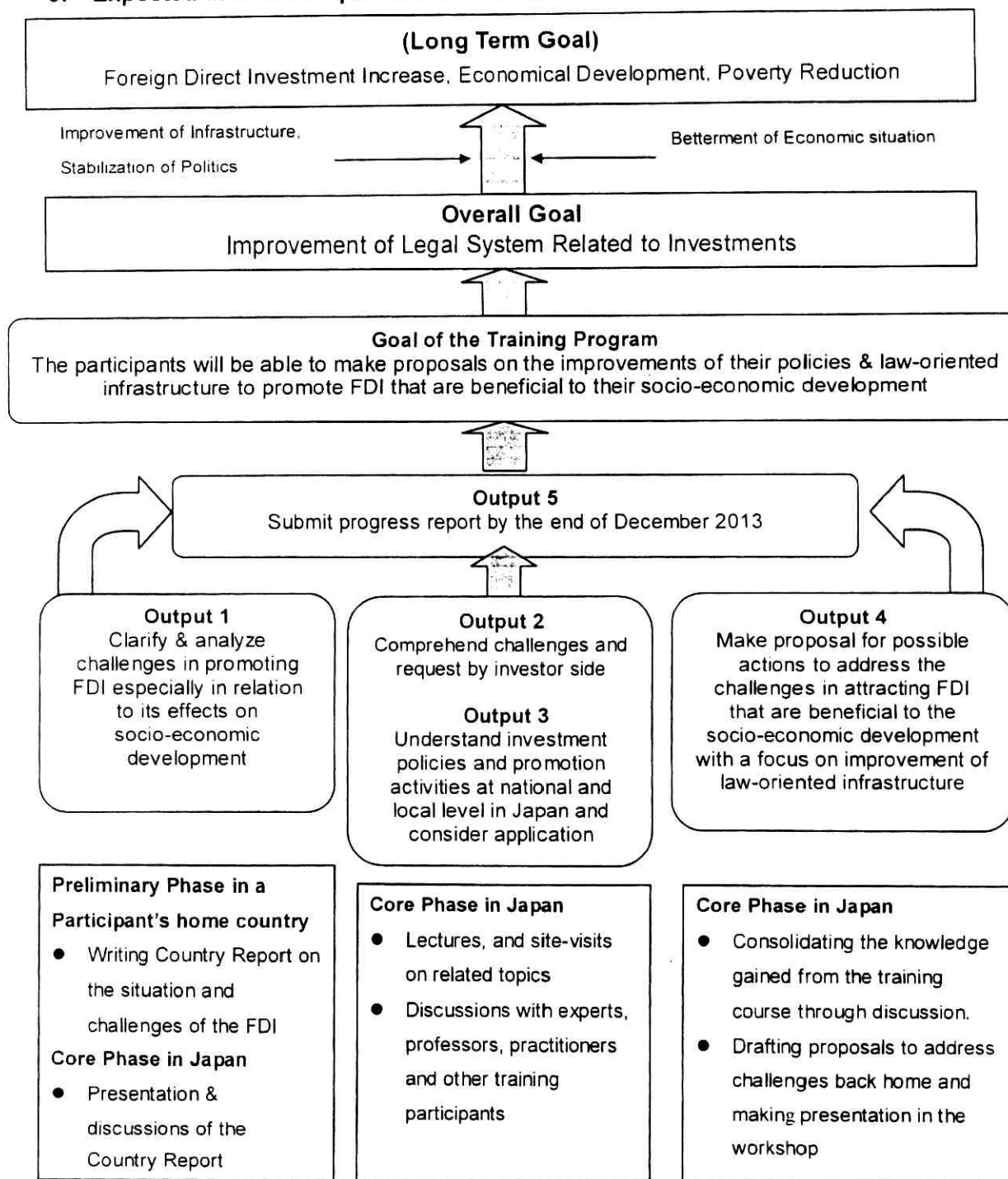
Participants are expected to enhance their knowledge and capacities through various activities such as lectures, site-visits, discussions and other activities on the practical aspects of the investment process. Activities that require active participation by the participants such as discussions and presentations are the most important part of the program and are expected to contribute a lot to increase participants' capacities to analyze and propose practical solution for challenges their organization and countries are facing.

II. Description

1. Title (J1300827): **Advocating a Law-oriented Infrastructure to Promote Foreign Direct Investment (B)**
2. Period of program:

Duration of whole program:	July 2013 to March 2014
Preliminary Phase: (in a participant's home country)	July 2013
Core phase in Japan:	Aug. 25th to Oct. 12th, 2013
Finalization phase: (in a participant's home country)	Oct. 2013 to March 2014
3. **Target Regions or Countries:**
Afghanistan (2), Kenya, Mauritania (2), Mozambique (2), Myanmar (2), Nicaragua, Pakistan, Philippines, Tunisia, Ukraine (2), Viet Nam
4. **Eligible / Target Organization:**
This program is designed for governmental organizations in charge of FDI policy and operations.
5. **Total Number of Participants:**
16 participants
6. **Language to be used in this project :**
English
7. **Program Objective:**
The participants will be able to make proposals on improvements of their legal system to implement investment strategies and invitation in their home countries from various perspectives.
8. **Overall Goal:**
By utilizing the knowledge gained and suggestions made by the training participants through the training program, the participating country/organization will review their policy direction on foreign direct investment (FDI), and take necessary actions to further enhance their law-oriented infrastructure to promote FDI.

9. Expected Module Output and Contents:



<Structure of the program >

The following is the schedule for the last year's training (FY2012) for your reference. Please be informed that the schedule for this year (FY2013) is under planning and subject to change.

Training Programme

Course (Group) Advocating a Law-oriented Infrastructure to Promote Foreign Direct Investment (J1200908)

Training period February 4 - March 16, 2013

L Lecture D Discussion N No Program O Observation

Date	Time	Program Type	Subject	Lecturer or Organization	
				Name	Position & Organization
2/4	MON		Arrival in Japan		
5	TUE	9:45-12:00	Briefing		JICA Kansai
		12:00-13:45	Lunch		KSA (Travel Agency)
		13:45-14:00	Explanation from JICA Health Consultation Room	Ms. Nogami	JICA Medical Coordinator
		14:00-14:15	Greeting by JICA Kansai Director General	Mr. Sasaki	Director General, JICA Kansai
		14:15-16:00	Program Orientation	Ms. Miyashita	JICA Kansai
6	WED	10:30-12:00	L Course Orientation	Mr. Kinoshita Ms. Kizaki	Research Fellow-in-Chief, KCLC Research Associate, KCLC
		13:30-17:00	L The Role of FDI in Developing Countries	Mr. Kinoshita	Research Fellow-in-Chief, KCLC
7	THU	10:00-17:00	D Country Report Presentation #1 -Afghanistan, Burundi, Cambodia, Indonesia & Kazakhstan	Prof. Suzuki Mr. Kinoshita	Prof., Faculty of Asia Pacific Management, Ritsumeikan Asia Pacific University Research Fellow-in-Chief, KCLC
8	FRI	10:00-17:00	D Country Report Presentation #2 -Kenya, Mauritania, Myanmar, & Ukraine	Prof. Suzuki Mr. Kinoshita	Prof., Faculty of Asia Pacific Management, Ritsumeikan Asia Pacific University Research Fellow-in-Chief, KCLC
		17:40	Move to the Hotel in Kyoto by a JICA Bus	Ms. Miyashita	JICA
9	SAT		N		
10	SUN		N		
11	MON	10:00-16:30	L Legal Issues related to Investment Environment - with a focus on Business Laws in Asia	Prof. Suzuki	Professor, Faculty of Asia Pacific Management, Ritsumeikan Asia Pacific University
12	TUE	10:00-16:30	L Investment Strategies - Case Studies in Asia	Prof. Suzuki	Professor, Faculty of Asia Pacific Management, Ritsumeikan Asia Pacific University
13	WED	9:30-16:30	LPD Investment Promotion & Labour Policy	Prof. Kuwahara	Former Professor, Faculty of Law Aichi Gakuin University
		16:45-17:45	L Japanese Language Class (1)	Japanese instructor	JICA Kansai
2/14	THU	10:00-16:30	L Bilateral/Multilateral Agreements on Investment, WTO and Japanese FTA Strategy (1)	Prof. Watanabe	Prof., Faculty of Policy Management, Keio University
		16:45-17:45	L Japanese Language Class (2)	Japanese instructor	JICA Kansai
15	FRI	10:00-16:30	L Bilateral/Multilateral Agreements on Investment, WTO and Japanese FTA Strategy (2)	Prof. Watanabe	Prof., Faculty of Policy Management, Keio University
		16:45-17:45	L Japanese Language Class (3)	Japanese instructor	JICA Kansai
16	SAT		N Sightseeing Bus Tour to Kyoto	JICA Kansai	
17	SUN		N		

18	MON	10:00-16:30	L	Feasibility Study on FDI (1) Preferential Treatment Policies and Approval System	Prof. Suzuki Mr. Kinoshita	Prof., Faculty of Asia Pacific Management, Ritsumeikan Asia Pacific University Research Fellow-in-Chief, KCLC
19	TUE	10:00-16:30	L	Feasibility Study on FDI (2) FS by investors, local enterprises, and local governments	Prof. Suzuki Mr. Kinoshita	Prof., Faculty of Asia Pacific Management, Ritsumeikan Asia Pacific University Research Fellow-in-Chief, KCLC
20	WED	10:00-16:30	L	Nurturing Supporting Industry to Promote Investment by utilizing local resources	Prof. Ohnishi	Professor, Kansai University
21	THU	9:30-11:00	LO	What makes Kyoto? -Our Branding Strategy & Tourism Policies-	Ms. Yamashita	Section Head, Kyoto City Tourism & MICE Office, Industry and Tourism Bureau, Kyoto Municipal Government
		11:00-12:00	L	KRP's Business Activities	Mr. Shida	General Planning Division, Kyoto Research Park Corp. (KRP)
		13:30-14:00	O	Visit to Shimadzu Foundation Memorial Hall		Global Operations Division, Shimadzu Corporation
		13:30-16:30	LO	Visit to Shimadzu Corporation		Global Operations Division, Shimadzu Corporation
22	FRI			Efforts made by Higashi Osaka City	Prof. Onishi etc	Professor, Kansai University
		9:00-11:30	O	1) Visit to a primary school (Exchange with school kids) -Takaida Nishi Primary School		Takaida Nishi Primary School
		13:30-14:30	O	2) Visit to an SME- Dengyo Co., Ltd.		Dengyo Co., Ltd.
		15:00-16:30	L	3) Efforts made by Higashi Osaka city government to support manufacturing industry		Higashi Osaka City government
23	SAT		N			
24	SUN		N			
2/25	MON	AM		Move to Tokyo		
		11:00-12:00		Sightseeing Tokyo by a tour bus		
		13:00-14:00		Lunch at JICA Tokyo International Center (TIC)		
		15:00-16:30	L	Overview of JICA's activities to support trade and investment	Mr. Nakamoto Ms. Nakayama	Private Sector Development Group, Industrial Development and Public Policy Department, JICA HQ
26	TUE	9:30-12:30	L	Methods of International Commercial Dispute Resolution-Litigation and Alternative Dispute Resolution (ADR)	Prof. Hayakawa	Professor of Law, Rikkyo University
		14:00-15:30	LO	JETRO's Foreign Business Attraction Policy & The Role of JETRO Invest Japan Business Support Center and its activities	Mr. Yukida Ms. Shimizu	Deputy Manager, Invest Japan Promotion Division, JETRO JETRO Invest Japan Business Support Center
27	WED	9:30-12:30	LO	Overseas Expansion by Japanese Companies : Direct Investment through M&A, etc.	Mr. Nagasaki	Attorney at Law, City-Yuwa Partners
		14:30-16:00	O	Our Overseas Business Strategy -Kawasaki Heavy Industries Ltd.	Mr. Sugiura and others	Director, Asia Oceania Department, Overseas Strategic Center, Marketing Division, Kawasaki Heavy Industries Ltd.
28	THU	10:30-13:30	L	Our Overseas Business Strategy -Mitsui & Co., Ltd. (Followed by a luncheon)	Mr. Ito	Deputy Director, Overseas Department, Corporate Planning & Strategy Division, Mitsui & Co., Ltd.
		14:30-15:30	O	Panasonic Center Tokyo		
3/1	FRI	9:30-12:30	L	Direct Investment and Economic Growth	Mr. Nezu	Senior Executive Fellow, Economic Research, Fujitsu Research Institute
		15:00-16:00	LO	Japan's Legislative body -Observation of the Diet (parliament) building		

2	SAT		N	(in Tokyo)		
3	SUN	PM	N	Move to Kobe		
4	MON	10:00-16:30	D	Preparation for Workshop -Individual Guidance for Presentation	Mr. Kinoshita	Research Fellow-in-Chief, KCLC
5	TUE	10:00-16:30	L	Investment Promotion, Economic Growth and Technological Transfer	Mr. Kinoshita	Research Fellow-in-Chief, KCLC
3/6	WED	10:00-12:00	O	Kawasaki Heavy Industries' Museum -Kawasaki Good Times World		
		14:00-16:00	OD	Investment Promotion Policy taken by Hyogo Prefecture and Kobe City	Mr. Kanazawa & others	Hyogo-Kobe Investment Support Center
7	THU	AM		To be announced		
		14:00-15:30	OD	Panasonic's BOP Business	Mr. Hotta	Councilor, Planning & Research Team, International Relations Group, Panasonic
		16:00-17:00	O	Panasonic's founder's museum -Konosuke Matsushita Museum	Mr. Hotta	Councilor, Planning & Research Team, International Relations Group, Panasonic
8	FRI	10:00-16:00	L	One Village One Product Movement -Local yet global	Mr. Uchida	Vice Chair, Oita OVOP International Exchange Promotion Committee
9	SAT		N			
10	SUN		N			
11	MON	10:00-16:30	L	Foreign Direct Investment and Japanese Small and Medium Firms from a Macroscopic Perspective	Prof. Manoj L. Shrestha	Prof., Faculty of Business Management, Konan University
12	TUE	10:00-17:00	D	Preparation for Presentation (Tutorial)	Prof. Watanabe Prof. Suzuki Mr. Kinoshita	Keio University Ritsumeikan Asia Pacific University Research Fellow-in-Chief, KCLC
13	WED	10:00-17:00	D	Presentation & International Investment Workshop #1	Prof. Watanabe Prof. Suzuki Mr. Kinoshita	Keio University Ritsumeikan Asia Pacific University Research Fellow-in-Chief, KCLC
14	THU	10:00-16:30	D	Presentation & International Investment Workshop #2	Prof. Watanabe Prof. Suzuki Mr. Kinoshita	Keio University Ritsumeikan Asia Pacific University Research Fellow-in-Chief, KCLC
		16:30-17:30	D	Exchange (Tea Party)		
15	FRI	10:00-11:00		Evaluation Meeting	Mr. Kinoshita Ms. Kizaki Ms. Miyashita	Research Fellow-in-Chief, KCLC Research Associate, KCLC JICA
		11:00-11:30		Closing Ceremony	Mr. Kinoshita Ms. Kizaki Ms. Miyashita	Research Fellow-in-Chief, KCLC Research Associate, KCLC JICA
16	SAT		N	Departure		

10. Follow-up Cooperation by JICA:

In this program, JICA might extend follow-up support to participating organizations that intend to develop the result of the program further. Please note that the support shall be extended selectively based on proposals from the participating organizations.

http://www.jica.go.jp/english/our_work/types_of_assistance/tech/follow/pdf/diagram.pdf

III. Conditions and Procedures for Application

1. Expectations for the Participating Organizations:

- (1) This program is designed primarily for organizations that intend to address specific issues or problems identified in their operation. Participating organizations are expected to use the program for those specific purposes.
- (2) This program is enriched with contents and facilitation schemes specially developed in collaboration with relevant prominent organizations in Japan. These special features enable the program to meet specific requirements of applying organizations and effectively facilitate them toward solutions for the issues and problems.
- (3) As this program is designed to facilitate organizations to come up with concrete solutions for their issues, participating organizations are expected to make due preparation before dispatching their participants to Japan by carrying out the activities of the Preliminary Phase described in section II-9.
- (4) Participating organizations are also expected to make the best use of the results achieved by their participants in Japan by carrying out the activities of the Finalization Phase described in section II-9.

2. Nominee Qualifications:

Applying Organizations are expected to select nominees who meet the following qualifications.

- (1) Current Duties: be government officials or experts in charge of policy making on legal aspects of foreign direct investment or responsible for its implementation.
- (2) Experience in the relevant field: have more than 3-year working experience in the relevant fields with sufficient practical experience and knowledge.
- (3) Educational Background: be a graduate of university or the equivalent.
- (4) Language: have a sufficient command of spoken and written English (English competency sufficient to engage in discussion is indispensable).
- (5) Health: must be in good health, both physically and mentally, to participate in the Program in Japan.
- (6) Must not be serving any form of military service.

3. Required Documents for Application:

- (1) **Application Form** : The Application Form is available at the respective country's JICA office or Embassy of Japan.

***Pregnancy**

Pregnant participants are strictly requested to attach the following documents in order to minimize the risks for their health.

1. A letter of the participant's consent to bear economic and physical risks,
2. A letter of consent from the participant's supervisor, and
3. A doctor's letter with agreement of her training participation.

Please ask National staff in JICA office for the details.

- (2) **Nominee's English Score Sheet:** to be submitted with the Application Form.
If you have any official documentation of English ability (e.g., TOEFL, TOEIC, IELTS), please attach it (or a copy) to the Application Form.
- (3) **Country Report:** to be submitted with the Application Form. Fill "VI.ANNEX" of this General Information, and submit it along with the Application Form.
 - (1) Applicants should prepare a country report on the present situation of their own field of study and interest in their own country.
 - (2) This report should be typewritten in English in less than 10 pages (12-point font, double-spaced, A4 size paper) in accordance with the format indicated (see "VI.ANNEX") and submitted together with the Nomination Form.
 - (3) This report are used for screening participants and as program material (especially used in comparative studies).
 - (4) The report is supposed to be revised by each accepted participant after arrival in Japan, printed in a booklet and distributed to lecturers and Japanese participants in the conferences (Country Report Presentation) as materials for the presentation and discussion.
 - (5) More information about the preparation for this program will be made as needed at the time of the notice of acceptance.

4. Procedure for Application and Selection:

- (1) **Submitting the Application Documents:**
Closing date for application to the JICA Center in JAPAN 28th June, 2013.
Note: Please confirm the closing date set by the respective country's JICA office or Embassy of Japan of your country to meet the final date in Japan.
- (2) **Selection:**
After receiving the document(s) through due administrative procedures in the respective Government, the respective country's JICA office (or Embassy of Japan) shall conduct screenings, and send the documents to the JICA Center in charge in Japan, which organizes this program. Selection shall be made by the JICA Center, according to qualifications in consultation with the organizations concerned in Japan, based on submitted documents. The organization with intention to utilize the opportunity of this program will be highly valued in the selection.
- (3) **Notice of Acceptance:**
Notification of results shall be made by the respective country's JICA office (or Embassy of Japan) to the respective Government by not later than 26th July, 2013.

5. Conditions for Attendance:

- (1) to follow the schedule of the program,
- (2) not to change the program subjects or extend the period of stay in Japan,
- (3) not to bring any members of their family,
- (4) to return to their home countries at the end of the program in Japan according to the travel schedule designated by JICA,
- (5) to refrain from engaging in political activities, or any form of employment for profit or gain,
- (6) to observe Japanese laws and ordinances. If there is any violation of said laws and ordinances, participants may be required to return part or all of the training expenditure depending on the severity of said violation.
- (7) to observe the rules and regulations of their place of accommodation and not to change the accommodation designated by JICA, and
- (8) to participate the whole program including a preparatory phase prior to the program in Japan.

IV. Administrative Arrangements

1. Organizer:

- (1) **Name:** JICA Kansai
- (2) **Contact:** (Ms.) Eriko Miyashita (Miyashita.Eriko@jica.go.jp and jicaksic-unit@jica.go.jp)

2. Implementing Partner:

- (1) **Name:** The Kyoto Comparative Law Center (KCLC)
- (2) **Contact :** Ms. KIZAKI Chikako (kizaki@kclc.or.jp)
- (3) **URL :** http://www.kclc.or.jp/english/about/pdf/pamphlet/kclc_pamph_en.pdf
- (4) **Remarks :** Kyoto Comparative Law Center was founded as a non-profit foundation under the supervision of the Ministry of Education, Culture, Sports, Science and Technology in 1981, whose main objectives are to disseminate information about legal affairs and to promote interdisciplinary research activities in the interdisciplinary fields of law, natural science and technology.

3. Travel to Japan:

- (1) **Air Ticket:** The cost of a round-trip ticket between an international airport designated by JICA and Japan will be borne by JICA.

- (2) **Travel Insurance:** Term of Insurance: From arrival to departure in Japan. The traveling time outside Japan shall not be covered.

4. Accommodation in Japan

JICA will arrange the following accommodations for the participants in Japan:

JICA Kansai

Address: 1-5-2 Wakinohama-Kaigandori, Chuo-ku, Kobe, Hyogo 651-0073, Japan

TEL: 81-78-261-0397 FAX: 81-78-261-0465

(where "81" is the country code for Japan, and "78" is the local area code)

If there is no vacancy at JICA Kansai, JICA will arrange alternative accommodations for the participants. Please refer to facility guide of JICA Kansai (Kansai International Center) at its URL, <http://www.jica.go.jp/english/contact/domestic/index.html>.

5. Expenses:

The following expenses will be provided for the participants by JICA:

- (1) Allowances for accommodation, living expenses, outfit, and shipping,
- (2) Expenses for study tours (basically in the form of train tickets),
- (3) Free medical care for participants who become ill after arriving in Japan (costs related to pre-existing illness, pregnancy, or dental treatment are not included), and
- (4) Expenses for program implementation, including materials.

For more details, please see pages. 8-16 of the brochure for participants titled "KENSU-IN GUIDE BOOK," which will be given to the selected participants before (or at the time of) the pre-departure orientation.

6. Pre-departure Orientation

A pre-departure orientation will be held at the respective country's JICA office (or Embassy of Japan), to provide participants with details on travel to Japan, conditions of the participation in the Program, and other matters.

V. Other Information

1. Participants who have successfully completed the program will be awarded a certificate by JICA.
2. For the promotion of mutual friendship, JICA Kansai encourages international exchange between JICA participants and local communities, including school and university students as a part of development education program. JICA participants are

expected to contribute by attending such activities and will possibly be asked to make presentations on the society, economy and culture of their home country.

3. Participants are strongly recommended to bring laptop computer for your convenience, if possible. During the program, participants are required to work on the computers, including preparation of Action Plans, etc. Most of the accommodations have internet access. Also, there is a computer room in JICA Kansai where desk-top computers have the internet access.
4. Allowances, such as for accommodation, living, clothing, and shipping, will be deposited to your temporary bank account in Japan 2 to 5 days after your arrival to Japan. It is highly advised to bring some cash / traveler's check in order to spend necessary money for the first 2 to 5 days after your arrival.
5. It is very important that your currency must be exchanged to Japanese Yen at any transit airport or Kansai International Airport (KIX) in Osaka, Japan soon after your arrival. It is quite difficult to exchange money after that, due to no facility or time during the training program.

VI. ANNEX

Country Report Instruction

For Applicants;

You are requested to write your Country Report based on the instruction below and **submit together with Application Form at the time of application.** The Country Report consists of the following two parts, whose detailed contents are in the 'Country Report Format' and please follow the format:

Part 1 where you are requested to explain the trend of investment, investment environment and laws in general, and

Part 2 where you will discuss priority policy/industry for further development and the role of FDI in the development.

For Training Participants;

1. At the beginning of the training course, you are requested to make a 30 min presentation (20 min presentation per person, 10 min Q&A) on your Country Report. Please make a presentation material based on the Country Report that you submitted at the time of application, using MS Power Point before coming to Japan. This presentation material is to be submitted before your arrival to Japan by e-mail to Miyashita.Eriko@jica.go.jp.

2. (1) During the training program, you are expected to discuss and examine the Policy Area that you have selected in your Country Report, in terms of attraction of desirable FDIs, by utilizing various analytical methods and knowledge you would gain from the lectures, discussions, Feasibility Study (FS) and site-visits.

(2) At the end of the program, you will make a final presentation about your analysis of the industry and investment at "the Investment Workshop". The detail will be explained after your arrival.

Country Report Format

Name of Training Course	Advocating a Law-oriented Infrastructure to Promote Foreign Direct Investment (B)
Name of participant	
E-mail	
Name of Organization	
Organization Chart	Please prepare/draw an organization chart (starting from 'section' as the lowest level) of your organization (circle the section you belong to)

Part 1. Investment Environment and Laws in General

- (1) Please describe the current situation and trend of inbound and outbound investment.
- (2) Please describe your government's strategy on FDI especially in terms of its role in the development plan of the country.
- (3)
 - (i) Please explain the outline and characteristics of investment-related laws in terms of FDI promotion in your country (e.g. Investment law, PPP law, Company law, Tax law, Labor law, Intellectual Property Rights law, Land law, etc.)
 - (ii) Please list up main incentives that your government offers to investors.
 - (iii) Are tax incentives offered to attract foreign enterprises? If so, give a concrete description of their substance.
 - (iv) Has your country/area concluded any tax conventions? If so, please describe tax incentives in the tax conventions such as tax sparing credit.
- (4) What are the areas, in your opinion, where your government could make additional efforts to further attract investment? What kind of requests do you think the foreign investors have regarding the investment environment (especially legal environment)?
- (5) Please explain the outline and characteristics of Human Resource Management and Law (e.g. Individual Employment, Collective Labor, Relations and Social Security System)
- (6) Does your country have a dispute resolution mechanism on inbound and outbound investment? If yes, please explain its outline and characteristics.
- (7) Please describe any law and regulation pertinent to technology transfer from abroad.
- (8) Does your country have any policies/acts regarding
 - (i) Environment protection or preservations?
 - (ii) Social safeguard?
- (9) Please list up the bilateral/multilateral and regional economic agreements (in trade, finance and investment) your country/area has concluded, including BIA (Bilateral Investment Agreement), FTA (Free Trade Agreement) and EPA (Economic Partnership Agreement). Please explain the characteristics of these agreements regarding FDI, including, for instance, preferential arrangements and general clauses.
- (10) Please describe the content of project feasibility evaluation (on what points does your country evaluate a project?) i.g. Economy, ESG (Environment, Society and Governance), Technology Transfer, Employment, etc.
- (11) Please fill in the charge below with the reference of the example column, Japan.

	[Your Country]	cf. JAPAN
Corporate Income Tax [%]		35%
VAT (Consumption Tax) [%]		5%
Personal Income Tax [%]		5-40%
Withholding Tax [%]		10-20%
Tax Incentives [Yes/No/Others]		No

Import Tariff Incentives [Yes/No/Others]		No
VISA/Work Permit [Difficult?/Easy?]		Not Difficult
Dispute Resolution Mechanisms of FDI & Local investment		Civil Code General court Arbitration/Mediation
One-Stop Office/Shop		No (Cabinet Office [Invest Japan], JETRO IBSC)
FDI registration at (what Ministry/Agency?)		No

Part 2. Policy Areas to Create More Robust Environment for Attracting FDI

Please select one out of the following two policy areas which, you believe, is indispensable to attract more foreign direct investment into your country. You will analyze this selected policy area throughout the training program.

Type 1) PPP (Public-Private Partnership)

Type 2) Industrial Policy (e.g., Manufacturing sector, Natural resources processing sector, etc.)

Selected Type of Policy Area : _____

Please also answer the questions below regarding the selected policy area:

- (1) What is the current situation and background of the policy area you have chosen? Which industries does the government intend to promote in which way with what kind of timeframe? What kind of technology/technologies does the government intend to bring into the country for economic development by attracting FDIs?

Please elaborate them in the country report, **with the discussion of such topics as BIA (Bilateral Investment Agreement), EPA (Economic Partnership Agreement)/FTA (Free Trade Agreement), REZ (Regional Economic Zone), WTO Regulations regarding GPA (Government Procurement Agreement)/TRIMs (Trade-Related Investment Measures)/TRIPs (Trade-Related aspects of Intellectual Property Rights), Technology Transfer, Financial Schemes, etc.** Additionally, if you have any legal and policy information/materials related to the selected area, please bring them with you to Japan as reference.

Examples of information to be brought:

(English version is preferable but local language version is also helpful)

For Type 1: PPP acts/laws, regulations, guidelines, any example of PPP projects or its plans.

For Type 2: Industrial Policy acts/laws, regulations, guidelines, any example of its projects or plans.

For Both Types REZ, EPA, FTA, BIA; Any agreements that your country has already concluded, and/or is under negotiation.

- (2) **How do you evaluate the effectiveness of the selected policy area and its legal framework in attracting FDI as intended in your government's strategy (related to question Part1(2))?** What are the strengths and weaknesses? What are the challenges?
- (3) What would be the possible measures to overcome weaknesses and address the above-mentioned challenges?

END

For Your Reference

JICA and Capacity Development

The key concept underpinning JICA operations since its establishment in 1974 has been the conviction that "capacity development" is central to the socioeconomic development of any country, regardless of the specific operational scheme one may be undertaking, i.e. expert assignments, development projects, development study projects, training programs, JOCV programs, etc.

Within this wide range of programs, Training Programs have long occupied an important place in JICA operations. Conducted in Japan, they provide partner countries with opportunities to acquire practical knowledge accumulated in Japanese society. Participants dispatched by partner countries might find useful knowledge and re-create their own knowledge for enhancement of their own capacity or that of the organization and society to which they belong.

About 460 pre-organized programs cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs are being customized to address the specific needs of different target organizations, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan was the first non-Western country to successfully modernize its society and industrialize its economy. At the core of this process, which started more than 140 years ago, was the "*adopt and adapt*" concept by which a wide range of appropriate skills and knowledge have been imported from developed countries; these skills and knowledge have been adapted and/or improved using local skills, knowledge and initiatives. They finally became internalized in Japanese society to suit its local needs and conditions.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from this "*adoption and adaptation*" process, which, of course, has been accompanied by countless failures and errors behind the success stories. We presume that such experiences, both successful and unsuccessful, will be useful to our partners who are trying to address the challenges currently faced by developing countries.

However, it is rather challenging to share with our partners this whole body of Japan's developmental experience. This difficulty has to do, in part, with the challenge of explaining a body of "tacit knowledge," a type of knowledge that cannot fully be expressed in words or numbers. Adding to this difficulty are the social and cultural systems of Japan that vastly differ from those of other Western industrialized countries, and hence still remain unfamiliar to many partner countries. Simply stated, coming to Japan might be one way of overcoming such a cultural gap.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.

**CORRESPONDENCE**

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