

**GOVERNMENT OF PAKISTAN**  
**MINISTRY OF COMMERCE**

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No. 5 (2)/2025-Admn-I/HR-I

Islamabad, 08<sup>th</sup> December, 2025


**CIRCULAR**

**SUBJECT: AHKNCRD-AARDO'S REGIONAL OFFICES' COLLABORATIVE ONE-PAY NATIONAL SEMINAR ON "GOVERNANCE AND SERVICE DELIVERY : ISSUES & WAY FORWARD" ON 18 DECEMBER, 2025**

Please find enclosed herewith copy of self explanatory letter No. F.No. 2(2)/2025-26/DD(T), dated 26<sup>th</sup> November, 2025 received from Akhtar Hameed Khan National Centre for Rural Development (AHKNCRD), an Executive Department of Establishment Division, on the above mentioned subject for placing on the website of the Ministry of Commerce.

2. Interested/relevant officers of the Ministry may forward their nominations, duly approved by their respective Head (s) of Wing (s) to HR-I Section latest by **12-12-2025** positively. *Nominations received after the deadline will not be entertained.*

Encl: **As Above**

  
**(Aamir Waheed)**  
Section Officer (HR-I)

**Database Administrator,**  
Ministry of Commerce,  
Islamabad

Cc:  
Joint Secretary (HRM), Ministry of Commerce, Islamabad



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F. No. 2(2)/2025-26/DD(T)

GOVERNMENT OF PAKISTAN  
ESTABLISHMENT DIVISION  
AHK NATIONAL CENTRE FOR  
RURAL DEVELOPMENT,  
PARK ROAD, CHAK SHAHZAD,  
ISLAMABAD



Director General &  
Regional Representative AARDO

November 26, 2025

**Subject: AHKNCRD-AARDO's Regional Offices' Collaborative One-Day National Seminar on "Governance and Service Delivery : Issues & Way Forward" on 18 December, 2025**

**About NCRD:**

Akhtar Hameed Khan National Centre for Rural Development (AHKNCRD), an Attached Department of Establishment Division, is responsible for promoting the cause of rural development in Pakistan through its programmes of training and research. The primary function of the Centre is to organize training courses, workshops and seminars on various aspects of rural development and poverty alleviation for the mid-level functionaries of Federal and Provincial Government Departments (NBDs), including women functionaries, Local Government and Rural Development Departments NGOs and CBOs entrusted with the task of rural uplift.

**About AARDO:**

African-Asian Rural Development Organization (AARDO) is an inter-governmental organization comprising of thirty two member states from Asia and Africa. AARDO was set up in 1962 with a view to promote coordinated efforts, exchange of experiences and cooperative action for furthering the objectives of development of the rural areas. There are a total of six Regional Offices to assist AARDO's Secretariat situated at New Delhi, India. Regional Office for South and Central Asia is situated at NCRD, the link institution from Pakistan to work with AARDO.

**About the Seminar:**

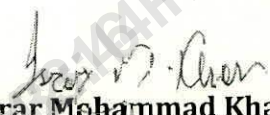
Keeping in view the importance of Good Governance in Pakistan, NCRD plans to conduct a one-day national seminar on "**Governance and Service Delivery Issues & Way Forward**" on **18<sup>th</sup> December, 2025**, from 9 AM to 3 PM. The main objectives of the Seminar are as follows:

- i. Learning about the theme of governance and its various aspects w.r.t. service delivery,
  - ii. Discussing best practices of governance from around the developing world,
  - iii. Having an overview of policies & initiatives by the Government of Pakistan relevant to governance in the country; and,
  - iv. Providing a forum for sharing relevant experiences with regard to role of governance for ensuring better service delivery in the country.
- **Venue:** NCRD Auditorium, AHK National Centre for Rural Development, Park Road, Chak Shahzad, Islamabad.
  - **No fee will be charged for the Seminar**, however, TA/DA of the participants shall be borne by the nominating agencies. Boarding and lodging facilities are available in the Hostel located within AHKNCRD Complex on double occupancy basis. **Participants may please be informed that family members / children and drivers / servants are not allowed to stay with them in the Hostel.**

- It will be appreciated if nominations of 7-8 suitable officers from your department / organization are sent to AHKNCRD by **Monday 15<sup>th</sup> December, 2025**.
- **Contact Person:** Mr. Muabsshir Zaman Khan, Deputy Director(Trg)  
Tel: 051-9255187; Fax: 051-9255157; E-mail: mzkhan.ele@gmail.com

With regards,

Sincerely,

  
(Israr Mohammad Khan)

**Distribution to:**

- Chief Secretaries of Provinces (Punjab, Baluchistan, Sindh, Khyber Pakhtunkhwa, Gilgit Baltistan & Azad Jammu and Kashmir)
- Federal Secretaries, Ministries/Divisions, Islamabad/Rawalpindi.
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- Deputy Commissioners (Punjab, Baluchistan, Sindh, Khyber Pakhtunkhwa, Gilgit Baltistan & Azad Jammu and Kashmir)
- Concerned Federal & Provincial Government Organization/Departments.
- Vice Chancellors of Public & Private Universities.
- Concerned NGO's.